



Investor Presentation

AXIAN Telecom Holding and Management PLC

June 2026

TELECOM | DIGITAL INFRASTRUCTURE | FINTECH



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This information contains numbers which have been rounded and ratios which have been calculated on the basis of rounded numbers. Subtotals and totals may not add, and ratios may not be recalculated exactly, as a result of the applied rounding.

Agenda



1. *Yas at a Glance.....* 04 - 10
2. *Operational Overview.....* 11 - 21
3. *Financial Performance.....* 22 - 27

Yas at a glance

01

A diversified pan-African Telecom champion with multiple growth engines

Yas

AS OF Q1'26

44.3M

MOBILE
SUBSCRIBERS

11

COUNTRIES WITH DIRECT
AXIAN TELECOM
OPERATIONS

LTM REVENUE

\$1,794M

LTM ADJUSTED EBITDA

\$778M⁽¹⁾

43% MARGIN

ADJUSTED NET
LEVERAGE

2.1x

ADJUSTED INTEREST
COVERAGE

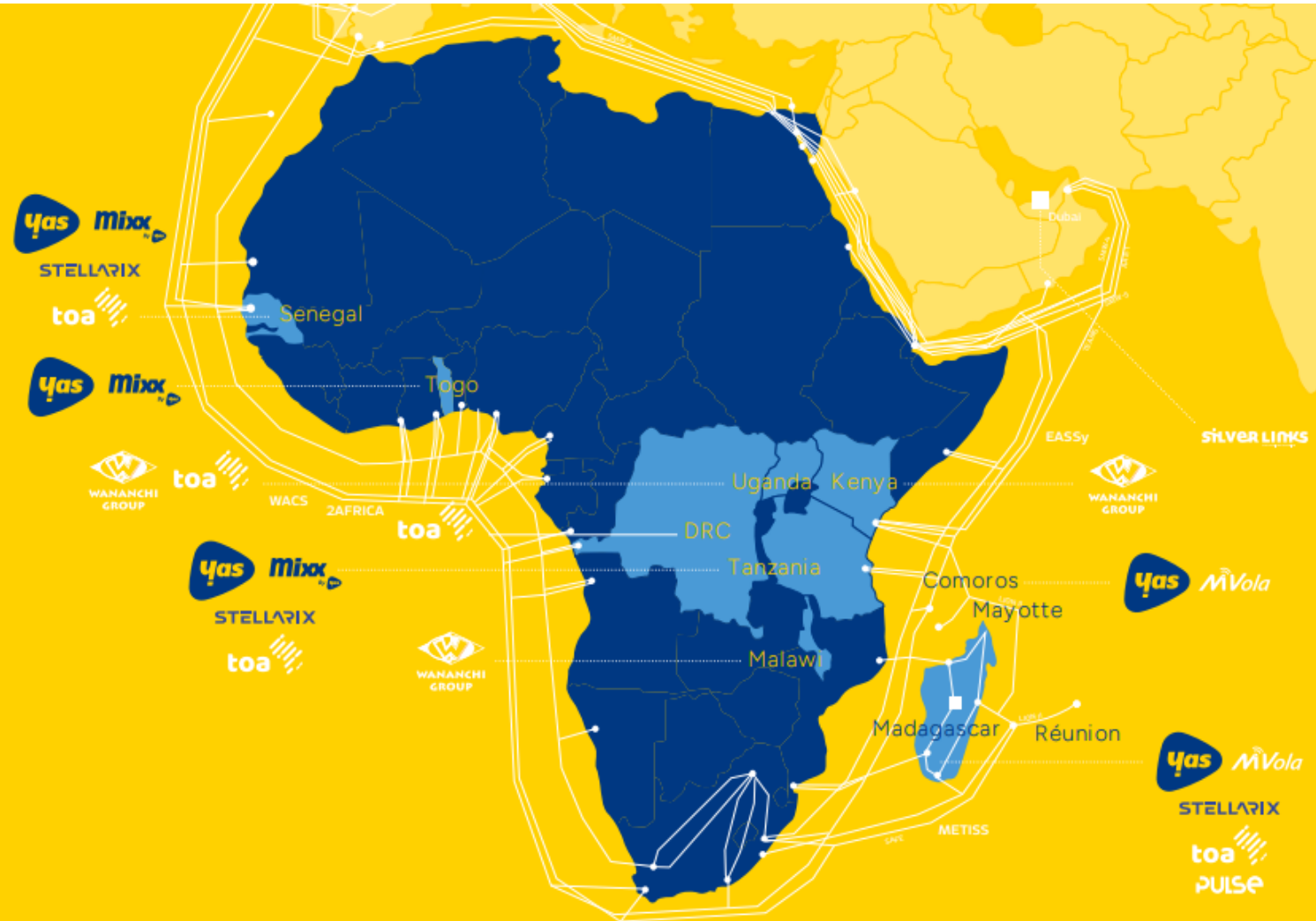
5.4x

+6,100

EMPLOYEES

B+ / B+

RATINGS
(S&P / FITCH)



(1) Includes the results of Wananchi on a proforma basis. Aligned with covenant calculations

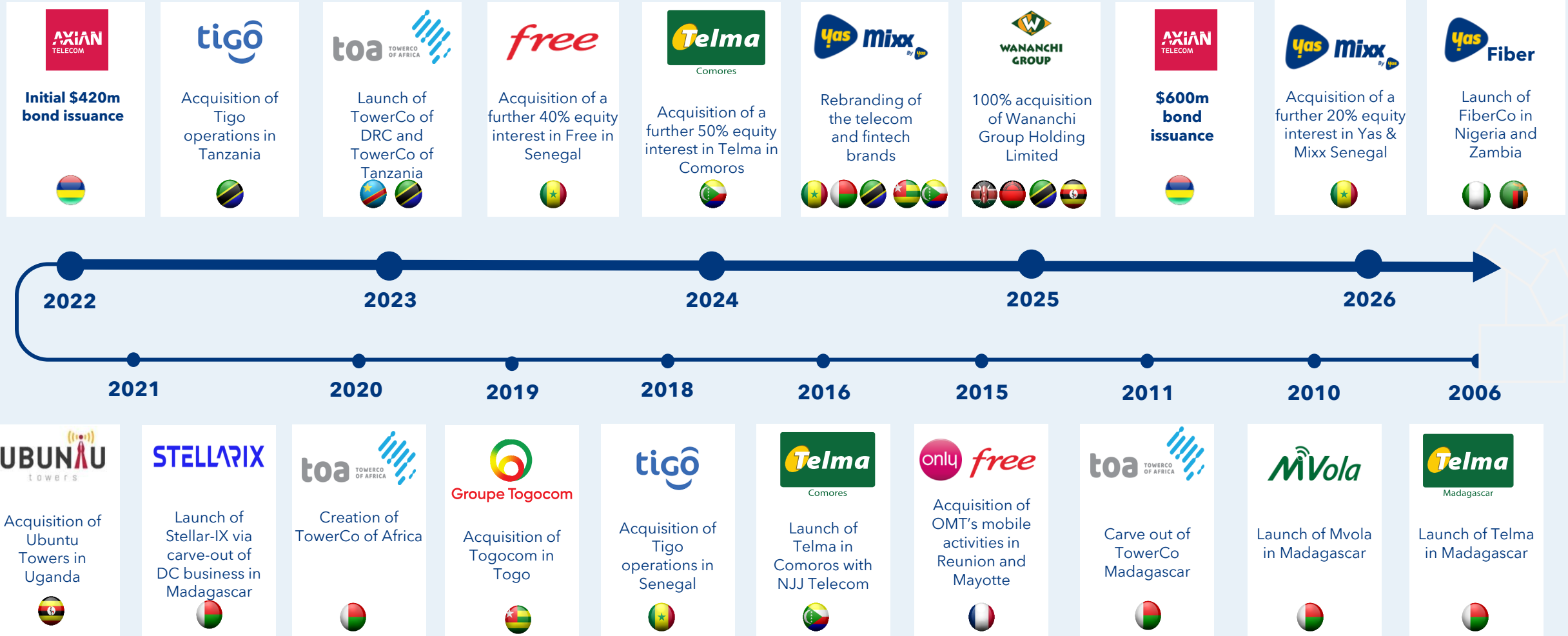
Leading market positions across high-growth African markets



COUNTRY									
	TANZANIA	MADAGASCAR	TOGO	SENEGAL	COMOROS	UGANDA	DEM. REP. OF CONGO	TOTAL CONSOLIDATED	LA REUNION / MAYOTTE
ENTRY DATE	2022	2004	2019	2018	2016	2021	2024		2015
OWNERSHIP (%)	78% Yas & MFS 80% Infra	81% Yas & MFS 100% Infra	51%	100%	100%	100%	70%		50%
MOBILE / FIXED MFS / INFRA (towers & DC)	✓ / ✓ ✓ / ✓	✓ / ✓ ✓ / ✓	✓ / ✓ ✓ / ✓	✓ / ✓ ✓ / ✓	✓ / X ✓ / X	X / X X / ✓	X / X X / ✓		✓ / X X / X
MOBILE SUBS (m)	20.9	12.4	4.9	5.8	0.3	n.a.	n.a.	44.3	0.4
MARKET POSITION MNOs	#2	#1	#1	#2	#1	n.a.	n.a.		n.a.
MOBILE MARKET SHARE (%)	29%	69%	56%	24%	56%	n.a.	n.a.		28%
OWNED TOWERS (#)	843	2,105	1,117	88	157	615	73	4,998	n.a.

Note: as of Mar'26

A proven ability to build, acquire and scale Telecom assets



Scale, diversification and strategic acquisitions have transformed the business



		FY22A		FY25A		Comments (FY22A vs. FY25A)
SCALE ⁽¹⁾	Mobile subscribers (m)	33		44	➔	+1.3x growth
	Fixed homes passed (k)	199		956	➔	+4.8x growth
	Active MFS users (m)	11		18	➔	+1.6x growth
	Active Data users (m)	9		14	➔	+1.6x growth
BUSINESS PROFILE	Product diversification ⁽¹⁾ % Revenue	Infrastructure – 3% MFS 17% Mobile & Fixed 80%		Other – 8% Infrastructure 11% MFS 17% Mobile & Fixed 64%	✓	More diversified across geographies, currency and products
	Adj. EBITDA % margin	\$386m 47%		\$728m 43%	➔	+1.9x growth

Source: Company information
 Notes: (1) Includes non-consolidated operations in Senegal (consolidated in 2023) and Comoros (consolidated in 2024) for comparability purposes

3 years of consistent delivery against strategic priorities

Yas



AXIAN
TELECOM



Key Credit Highlights



01 REGIONAL MARKET LEADER

Leading **telecoms operator** in Africa with an established **track record**

02 DIVERSIFICATION

Balanced business across key African markets with **product and geographic diversification** and historically **stable FX environment**

04 MULTI-ASSET INFRASTRUCTURE MODEL

Development into a regionally leading and international **multi-asset infrastructure** company. Creating future-proof network with **4G roll-out complete and 5G deployed in major cities**

04 DIGITAL SERVICES AS A KEY CONTRIBUTOR

Market-leading positioning and offer in Digital Services such as **Mobile Money with significant upside potential**

05 GROWTH POTENTIAL IN ATTRACTIVE MARKETS

Capitalising on opportunities in **growing and highly attractive markets** to grow operations across all activities

06 M&A AND SUCCESSFUL INTEGRATIONS

Active M&A player in Africa with an established track record of **successful integrations**

07 IMPACT DRIVEN

Positive externalities are a key parameter of our growth strategy

08 OUTSTANDING HUMAN CAPITAL

Highly experienced management team with **deep industry expertise** and proven track record of growing the business combined with a committed shareholder and key local partnerships

Operational Overview

02

Building Profitable & Scalable Platforms



1

MOBILE & FIXED

- **Leading player in each core market** with strong organic growth potential
- **Diversified services** (Mobile & Fixed, B2C & B2B)
- **Leading Africa's digital transformation** through ambitious network & service developments
- M&F operations provide a large customer base providing **unique opportunities for synergetic services** (MFS, Content, etc.)

ONE PAN-AFRICAN MOBILE & FIXED BRAND



2

MOBILE FINANCIAL SERVICES

- Digital services: **Mobile Financial Services (#1 in Madagascar, #2 in Tanzania, #1 in Togo, #1 in Comoros)** Mobile Money, Content, Nano-Loans
- Drive the up-take of Mobile Money and Mobile Financial Services through **increased base penetration and the launch of innovative services**
- **Innovation partnerships and investments** with/in startups

ONE PAN-AFRICAN MOBILE MONEY BRAND⁽¹⁾



3

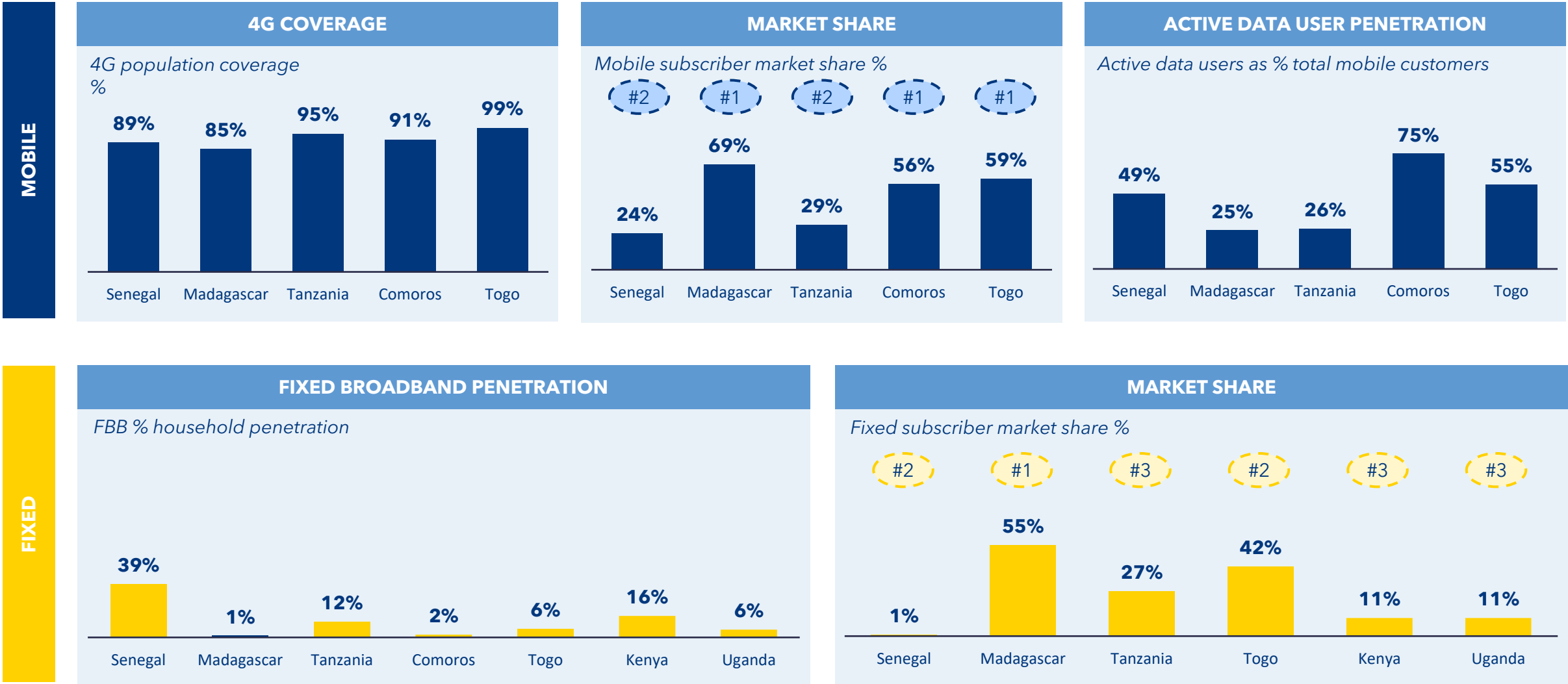
INFRASTRUCTURE

- Create value through **infra carve-outs and platform strategy** concentrating expertise across the entire infra chain (energy, passive, active, fibre, datacentre, cables)
- **NetCo strategy** with a multiple telecom asset approach leveraging on expertise (TowerCo of Africa, Silver Links, Stellar-IX)
- **Cost competitive** to retain asset ownership
- Keeping door opened for **infra growth strategy**

KEY BRANDS

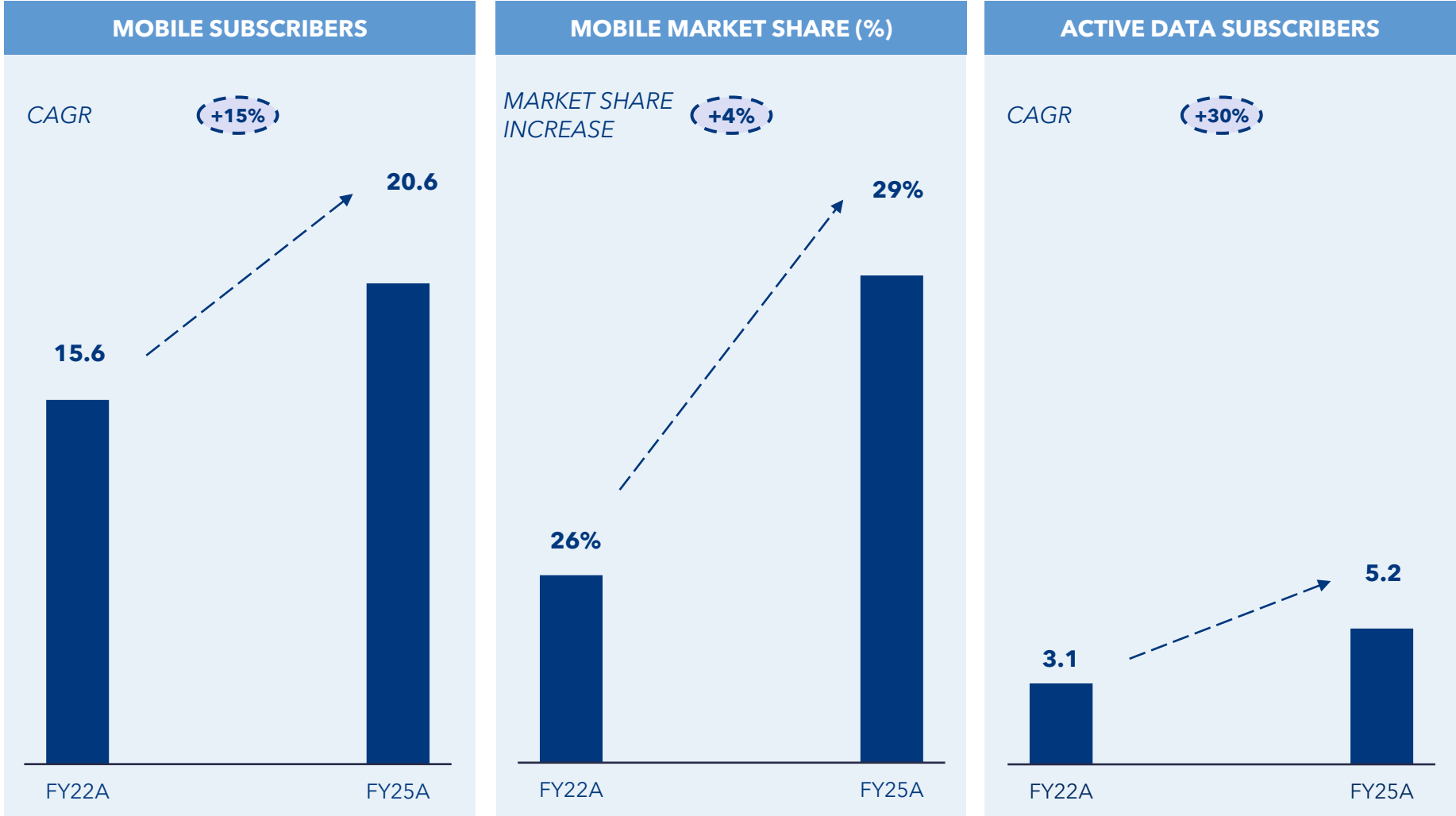


Strong subscriber growth continues to drive mobile & fixed leadership



Source: Company information (as of Dec'25)
Note: Financial information and KPIs as of December 2025, unless stated otherwise

Tanzania demonstrates the Group's successful integration playbook



- Second largest mobile operator in Tanzania with 29% market share (based on % mobile subscribers, 2025) right behind Vodacom (31% market share)
- Second largest MFS, underpinned by focus on innovation and affordability
- Yas has been able to win +4% market since 2022, mainly at the expense of Halotel and Airtel and partly by penetrating some of Vodacom's historical strongholds
- Strong focus on improving Yas' B2B offering, including network modernization and new investments leading to new market demand for these services
- Strong revenue increase of 30% CAGR between FY22-FY25 with +800bps margin increase

Fintech is emerging as a major driver of future value creation



1

Attractive region that demonstrates favourable demographic trends and digital growth potential; diversified geographies with **good macro, relatively stable FX, hard currency availability and ability to upstream cash**

2

An established platform and integrated offering, **enabling an ecosystem of use cases for customers**

3

Strong track record of **pioneering solutions and product innovation** in our markets, putting us in the driving seat for promoting financial inclusion

4

Scaled platform with attractive **combination of growth and margin track record** on a standalone basis

5

Access to market maker that contributes to defining and driving forward the **national and regional financial inclusion agenda** through strong relationships with key actors in each market

6

Strong leadership team with over 20 years at the helm of fintech that are reshaping the digital and financial inclusion narrative

Majority

Transactions remain cash based

Strong

Annual growth in mobile internet users

Increase

in Fintech transactions



Mobile Wallet



Payments



Remittance



Lending & Saving



Insurance



Digital bank in Madagascar



Mobile wallet in Togo and Comoros



Mobile wallet in Tanzania

\$325m

FY25A Revenue

+32%

Revenue CAGR
FY22-25A

47%

FY25A Adj. EBITDA
margin



Government institutions



Central Banks



Tax authorities

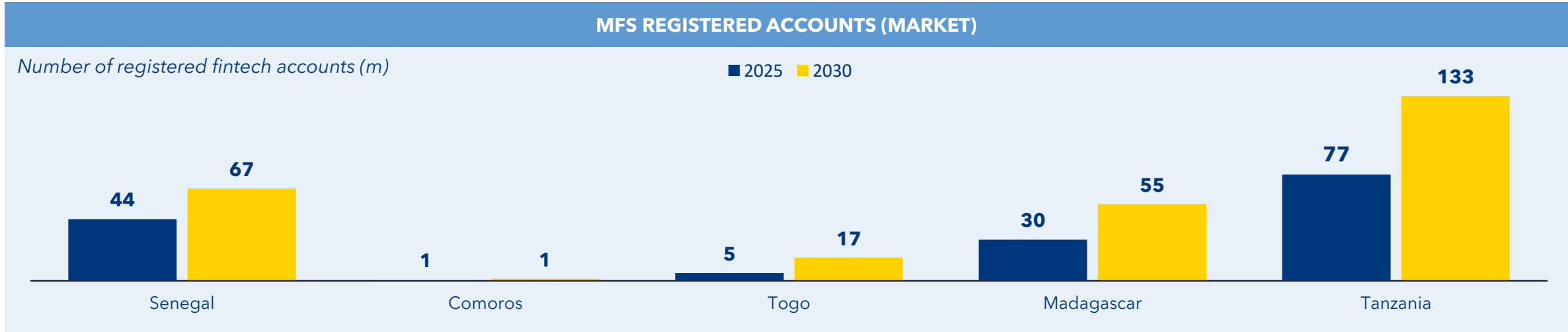
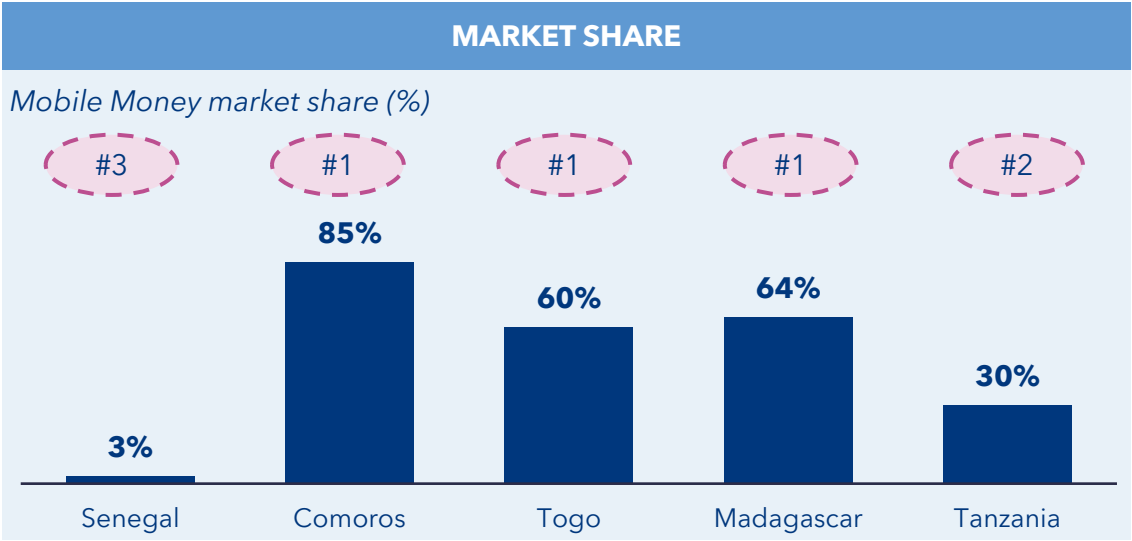
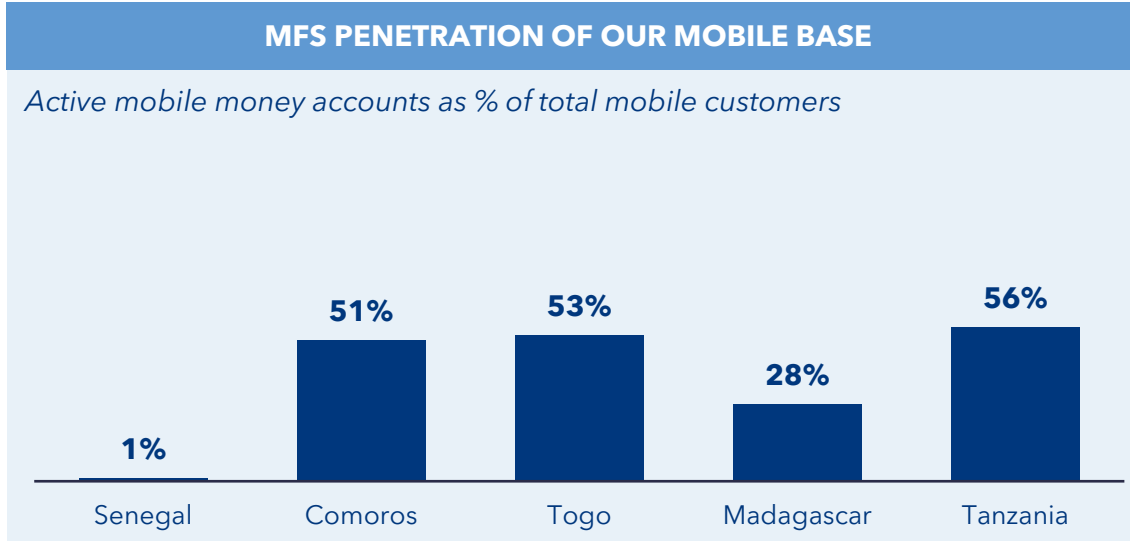


Erwan Gelebart, CEO MFS
(ex-Ezra, JazzCash, Orange Money)



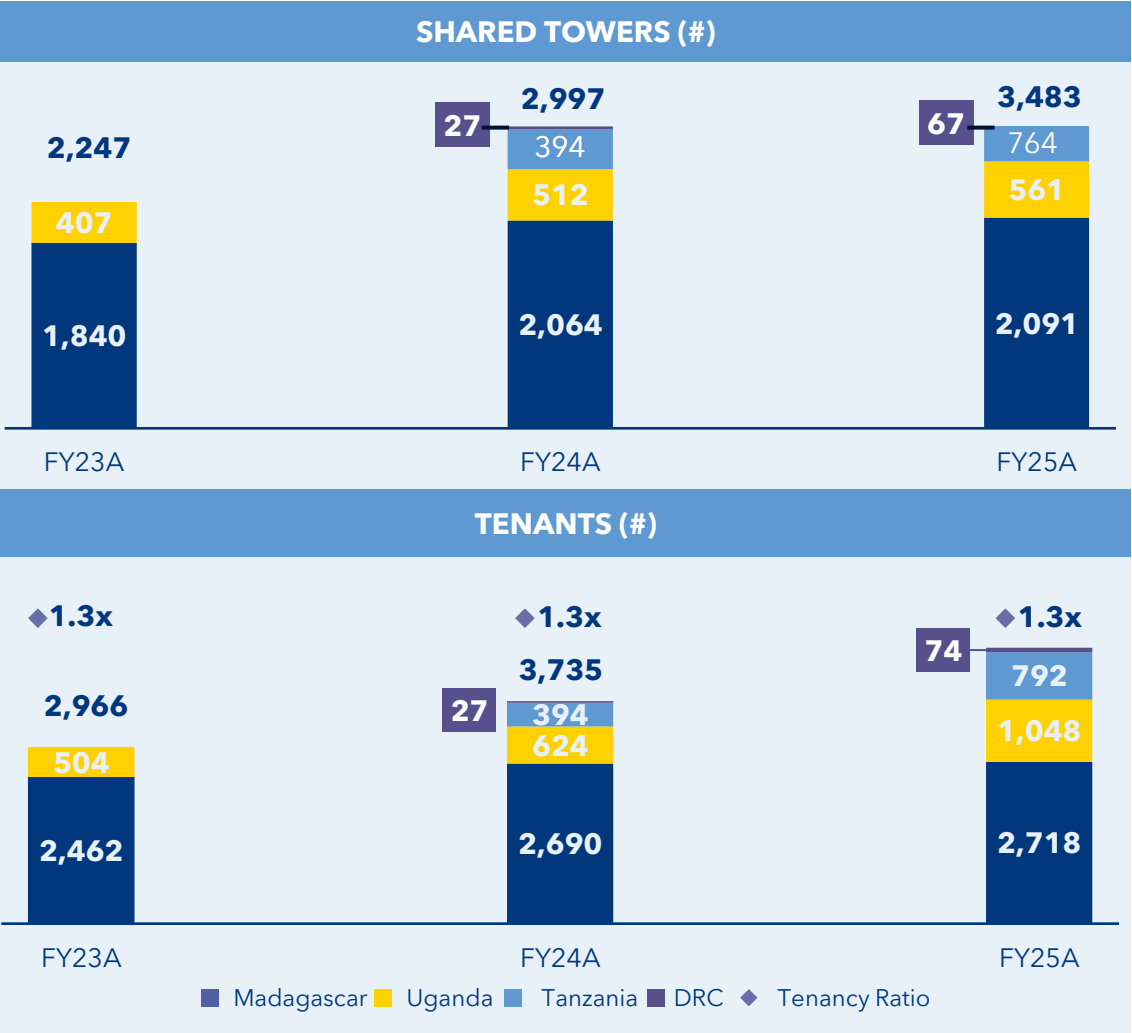
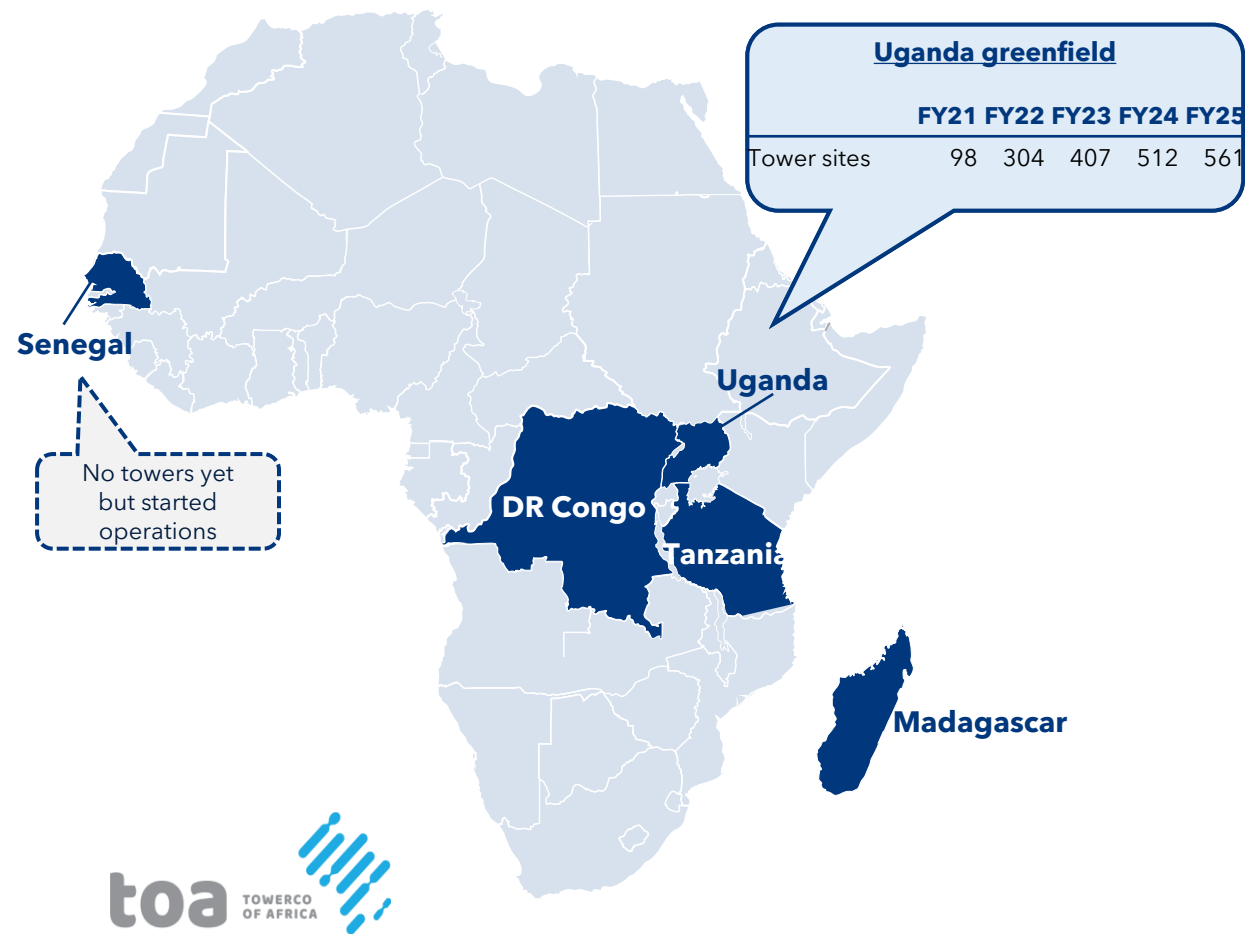
Elias Yazbeck, COO MFS
(ex-Meta, Mastercard, Veon)

Rapid user adoption is accelerating Fintech scale and profitability



Source: Company information (as of Dec'25), Analysis Mason forecast of registered fintech accounts
Note: 2025 estimate for Senegal and Comoros

Towerco of Africa is a leading independent multi-country Towerco in Africa



Stellarix Datacentres & Silver Links connectivity, to position the Group for future demand

Yas

AFRICA'S LEADING DATACENTRE PROVIDER

CORE SERVICES



CO-LOCATION

Scalable, Tier-III certified data centers



CLOUD SERVICES

Hybrid, multi-cloud solutions



MANAGED CONNECTIVITY

Low-latency, carrier-neutral networks



CYBERSECURITY

End-to-end protection for mission-critical data

STELLARIX

OPERATIONS:



MADAGASCAR:

- Largest data center in Madagascar
- Acquired two sites from Telma (now Yas Madagascar)

Antananarivo:

- 500 meters (28% market share in terms of surface area)
- 1 MW Live
- 4 MW Under Development

Key Competitors:



SENEGAL:

- Acquired Sen Connect's data center operations

Dakar

- A new flagship site located in Dakar, also in the pipeline (~2MW)
- 10% market share in terms of surface area

Key Competitors:



TANZANIA:

- Acquired Yas's data center operations in 2021

Dar es Salaam:

- In the process of launching three data centers
- 18% market share in terms of surface area

Key Competitors:



SUBMARINE CABLE & TERRESTRIAL BACKBONE

CORE SERVICES



13 CURRENT SUBMARINE CABLES



CABLE INFRASTRUCTURE WITH DIRECT ACCESS TO 20 COUNTRIES



LEVERAGE THE GROUP'S 17,200 KMS TERRESTRIAL BACKBONE

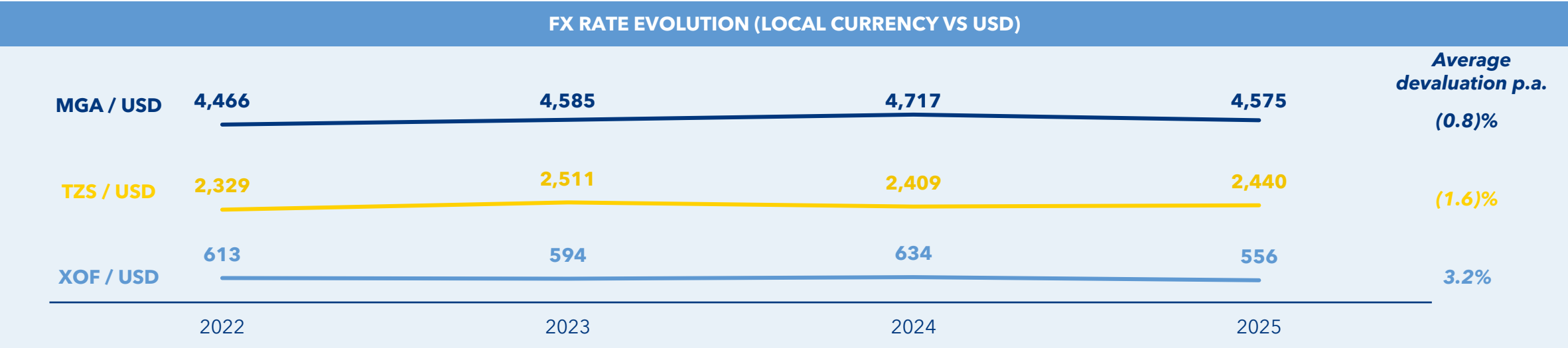
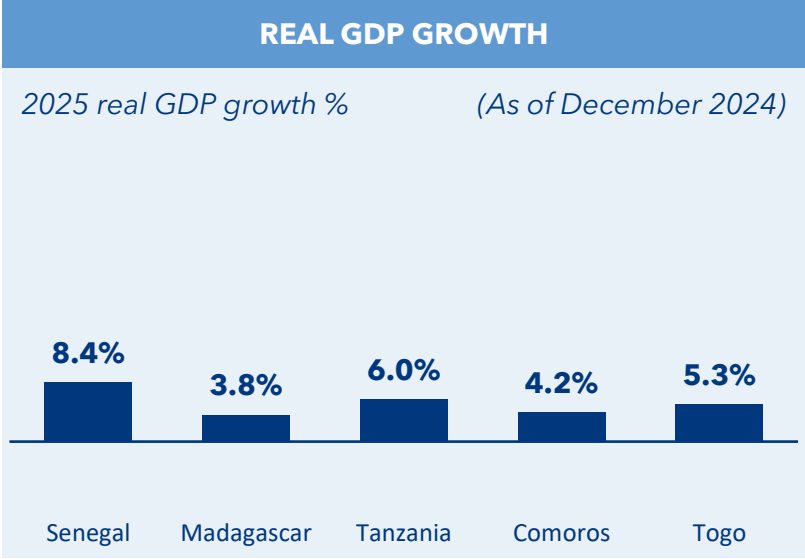
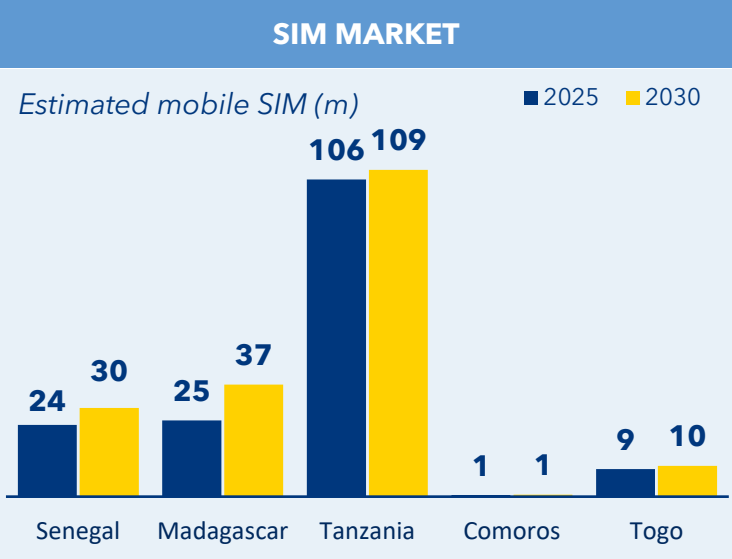
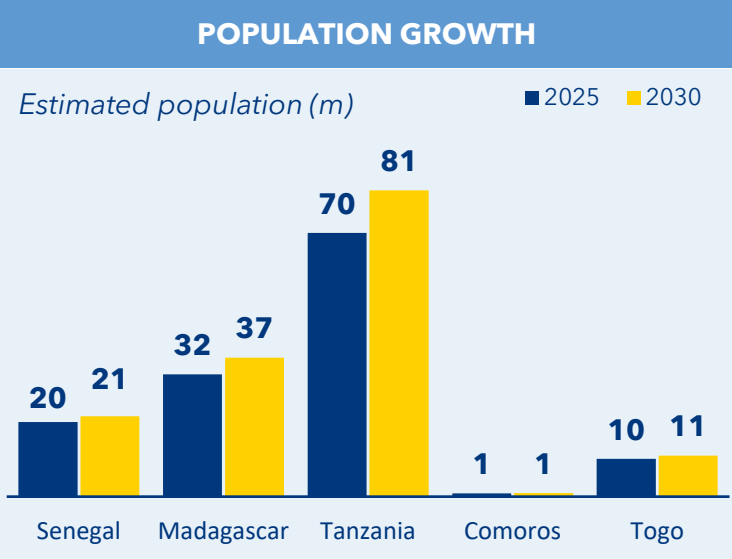
SILVER LINKS
THE AFRICAN CARRIER

OVERVIEW:

- Services and products offering via our Silver Links brand include:
 - **Quality of service** and **associated service level agreements**
 - **International leased lines** or ethernet over synchronous digital hierarchy
 - **Direct wireless access wavelength services** Global carrier Layer 2 ethernet
 - Global **virtual private network** services on **MPLS Layer 3**
 - IP transit based on direct submarine **connection between Africa and Europe**

- Silver Links is a member of **two submarine cable** consortia EASSy and METISS:
 - **Nine landing stations** over EASSy in **Comoros, Djibouti, Kenya, Madagascar, Mozambique, Somalia, South Africa, Sudan and Tanzania**
 - **Four landing stations** over METISS in **Madagascar, Mauritius, Réunion and South Africa**
 - Own capacity in **more than ten** other submarine cables through acquisitions and swaps (more than 40,000km)

Favorable macroeconomic environment and stable currency dynamics



Source: Euromonitor, Analysis Mason forecast of mobile SIMs

Sustainable development and digital inclusion are embedded in the strategy



OUR PURPOSE: DELIVERING TRANSFORMATIONAL SOLUTIONS ALIGNED WITH THE SDG'S AND OUR BUSINESS PRIORITIES TO ENHANCE LIVELIHOODS IN AFRICA

CHAMPIONING ENVIRONMENTAL STEWARDSHIP

CLIMATE ACTION

Building low-impact solutions.

CLIMATE ADAPTATION

Understanding climate change risks and exposition and adapting to climate change

BIODIVERSITY PRESERVATION

Sustaining and protecting biodiversity

➤ **-2.6%** absolute reduction in Scope 1 and 2 emissions compared to 2024 and released Climate Transition Plan

➤ CDP 2025: Obtained grade **B**

➤ **95%** of off-grid sites equipped with solar panels



EMPOWERING LIVES AND BUILDING COMMUNITIES

INCLUSIVITY, EQUITY AND DIVERSITY IN OUR WORKPLACE

Promoting a diverse and inclusive workplace

EMPLOYEE EMPOWERMENT AND SAFETY

Empowering our employees and ensuring health, safety, and security throughout our supply Chain

DRIVING DIGITAL AND FINANCIAL USAGE

Improving lives and fostering economic growth through digital and financial inclusion

➤ **36%** women in our workforce

➤ **5** operations ISO certified (14001 & 45001)

➤ **30,000** beneficiaries of our CSR programs empowering women, children and youth with digital and financial skills

In support of

WOMEN'S EMPOWERMENT PRINCIPLES

Initiated by UN Women and the UN Global Compact Office

EQUALS
GLOBAL PARTNERSHIP



LEADING WITH PURPOSE AND RESPONSIBILITY

ETHICAL AND LAWFUL CONDUCT

Creating long-term value for our stakeholders while positively impacting society and the environment

RISK MANAGEMENT AND BUSINESS RESILIENCE

Identifying and managing emerging risks—including regulatory, cybersecurity, climate and operational risks

CYBERSECURITY AND DATA SAFETY

Proactively safeguarding customer data and going beyond compliance.

➤ **90%** of identified contractors audited against our Supplier Code of Conduct and HSES standards.

➤ **7,500** employees(*) received cybersecurity awareness training

➤ **0** personal data breaches and customers affected by any security incident.



United Nations
Global Compact

High-calibre leadership team underpins execution excellence



A COMMITTED SHAREHOLDER



Hassanein HIRIDJEE

- Hassanein Hiridjee is a third-generation entrepreneur and part of the Hiridjee family - present and active in Madagascar since 1825
- Owns 100% of AXIAN Telecom
- He emphasises the long-term view in each investment and has continuously had a conservative tolerance to leverage
- Before founding AXIAN in 2015, Hassanein founded a real-estate company in Madagascar - First Immo
- He graduated from ESCP Europe

BOARD & GOVERNANCE



Anja BLUMERT

- Independent Non-Executive Director
- Experienced TMT Executive
 - CFO of GreenScale Data Centres
 - Former Head of M&A at Millicom Group



Afsar EBRAHIM

- Independent Non-Executive Director
- Executive director of Kick Corporate Services
 - Former executive at BDO & HSBC



Hassanein HIRIDJEE

Director & Founder



Parwez JUGOO

- Non-Executive Director
- Ex-Group Legal Counsel for Airtel Africa



Hassan JABER

Executive Director



Nicolas SYLVESTRE-BONCHEVAL

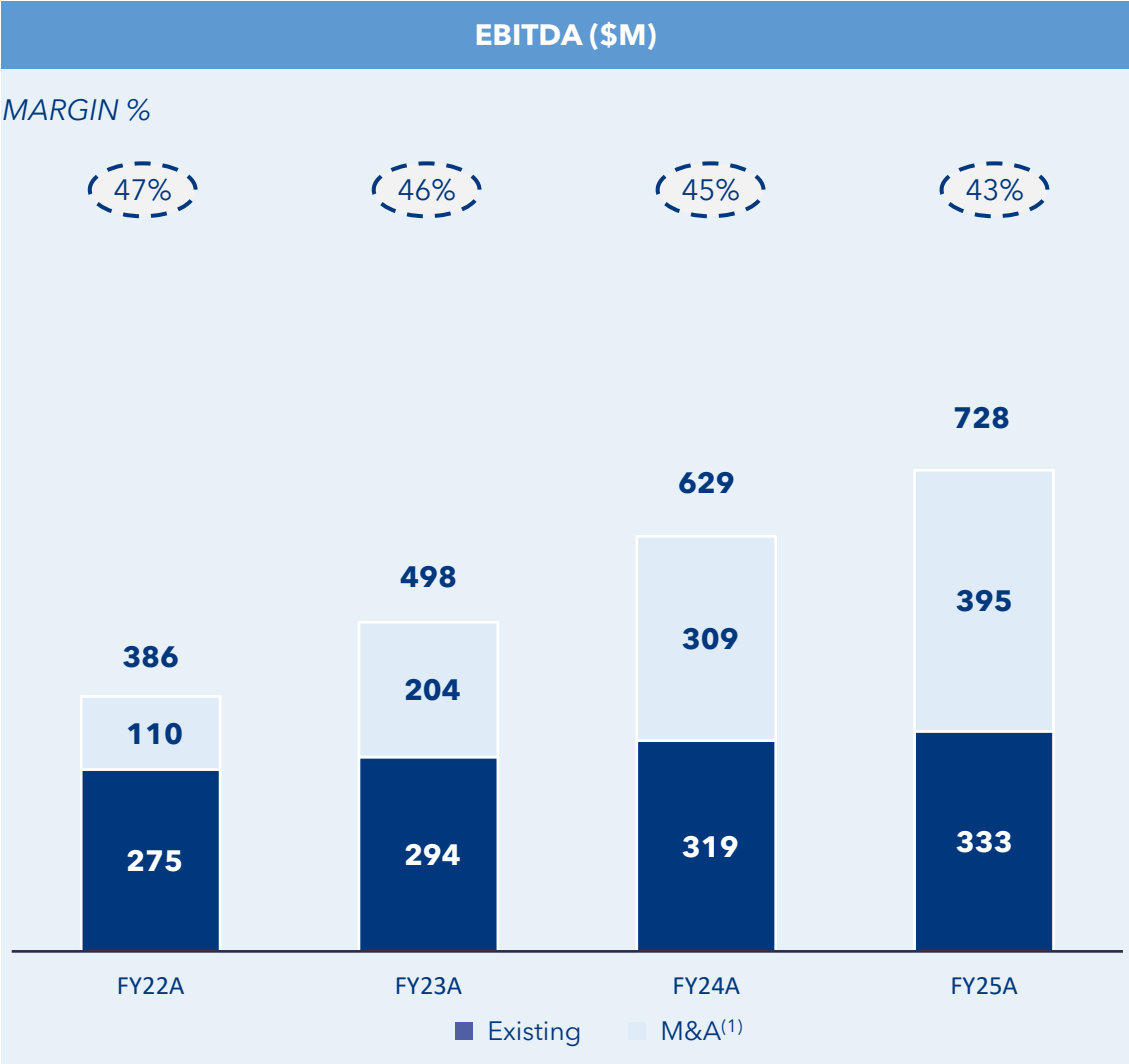
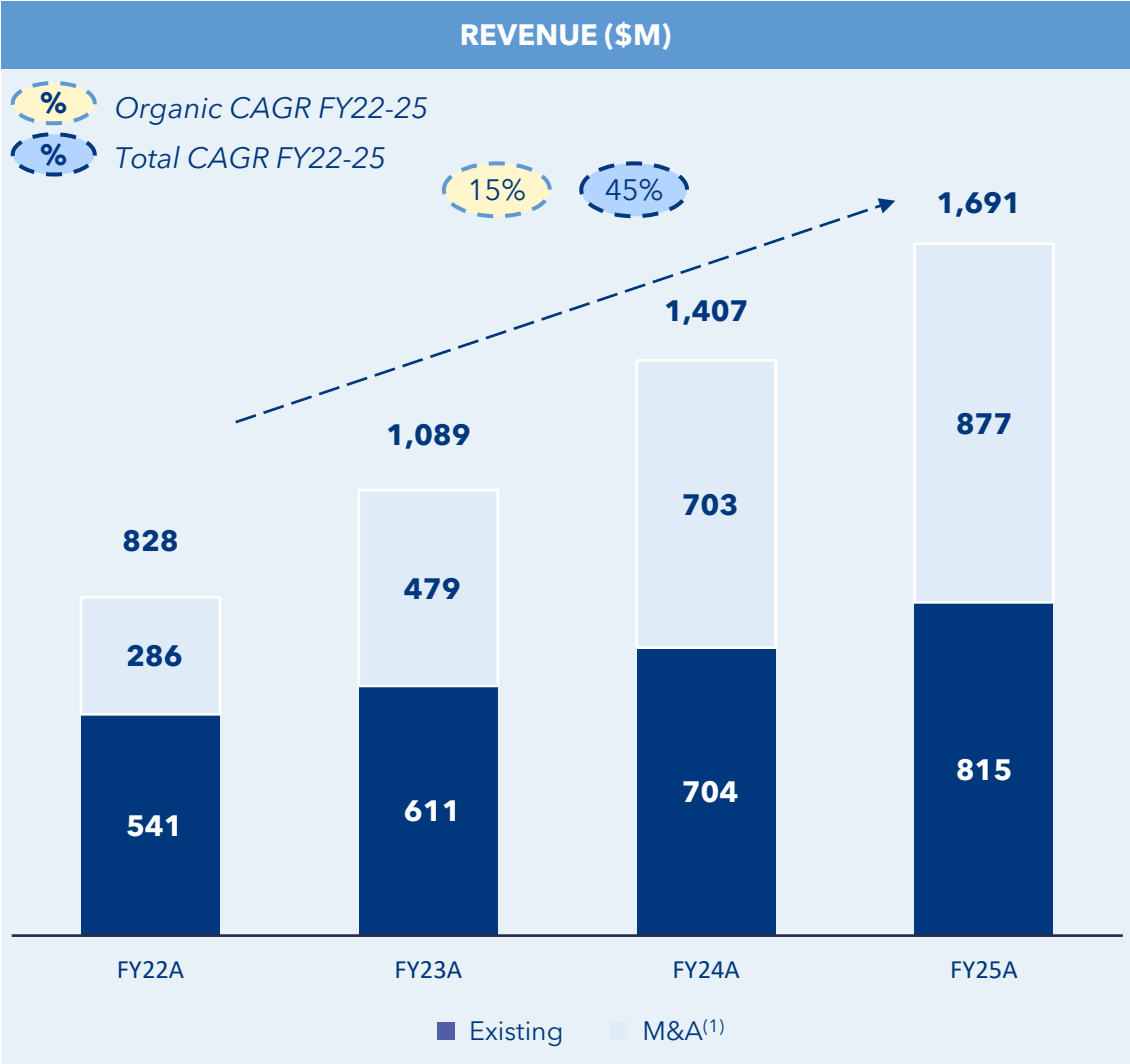
Executive Director

NAME	POSITION	PREVIOUS ROLES	BIOGRAPHY	YEARS IN TELECOM	YEARS WITH AXIAN
 Hassan JABER	Chief Executive Officer		• HEC Paris and INSEAD • Former CIO, COO and CEO at MTN	>25	1
 Nicolas SYLVESTRE-BONCHEVAL	Chief Financial Officer		• HEC Paris • Previously Finance Director at IHS, investment banking (JPM, Lazard)	12	5
 Linda KOUAM	Chief Commercial Officer		• INSEAD and TU Braunschweig • Former MTN Group General Manager Digital Services	20	4
 Jérôme ALBOU	Chief Technology & Information Officer		• MBA Columbia, London Busin. School • CTIO and various Group positions previously at Millicom	20	3
 Anne-Claire GREMEAUX	General Counsel		• French Bar / University Paris II Assas • Former GC at ContourGlobal, GC at ECP fund, lawyer at Norton Rose	>25	3
 Reda BENDEDDOUCHE	Chief Human Resources Officer		• HEC Paris • Previously Director in the HR advisory team of EY and CHRO at Ooredoo	>15	2
 Erwan GELEBART	CEO Open Innovation and FinTech		• Skema Business School and INSEAD • Previously CEO at Ezra, JazzCash, Orange Money Mali & Madagascar	>15	2
 Kamal OKBA	Chief Operating Officer		• École Nat. Mines of Rabat and ISM Paris • Previously CEO Tigo Tanzania, Yas Senegal, Head of MFS Maroc Telecom	>25	5
 Nadia RAJAONARISON	Chief Strategy Transformation Officer		• ESCP, INSEAD • Previously PMO and various Group positions at Orange	>15	3
 Daniel UDOCHI	Chief Risk & Compliance Officer		• University of Cumbria and University of Benin • Former Head of Enterprise Risk at du	>20	1
 Aboubakar HAMAN	Chief Corporate Affairs Officer		• University of St. Gallen • Former Regional Director of Risk and Compliance at MTN Group	>25	2
 Loïc LE GROGNEC	Chief Internal Audit Officer		• University of Rennes • Director within the Internal Audit Department at Orange in France	>30	2

Financial Performance

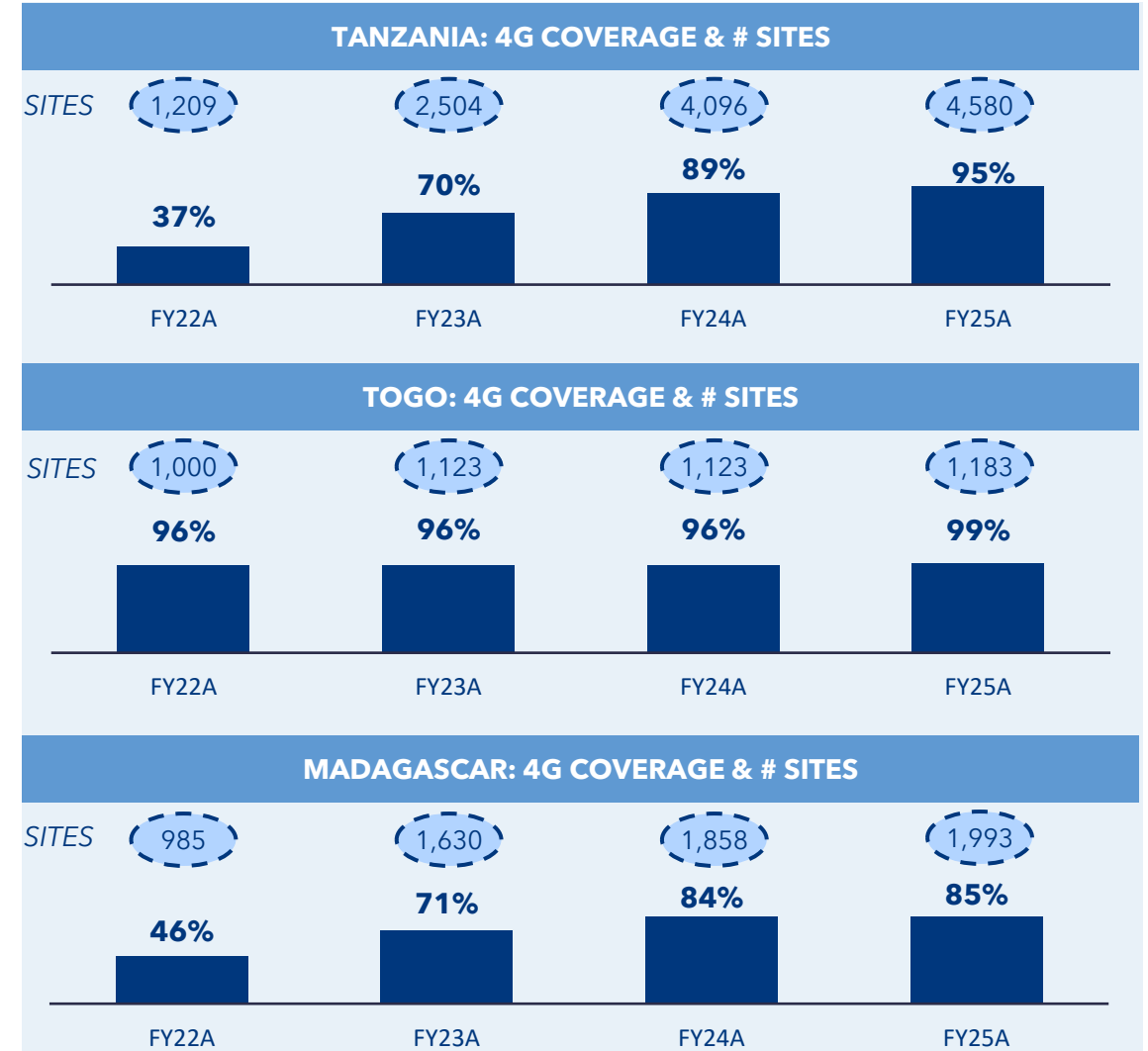
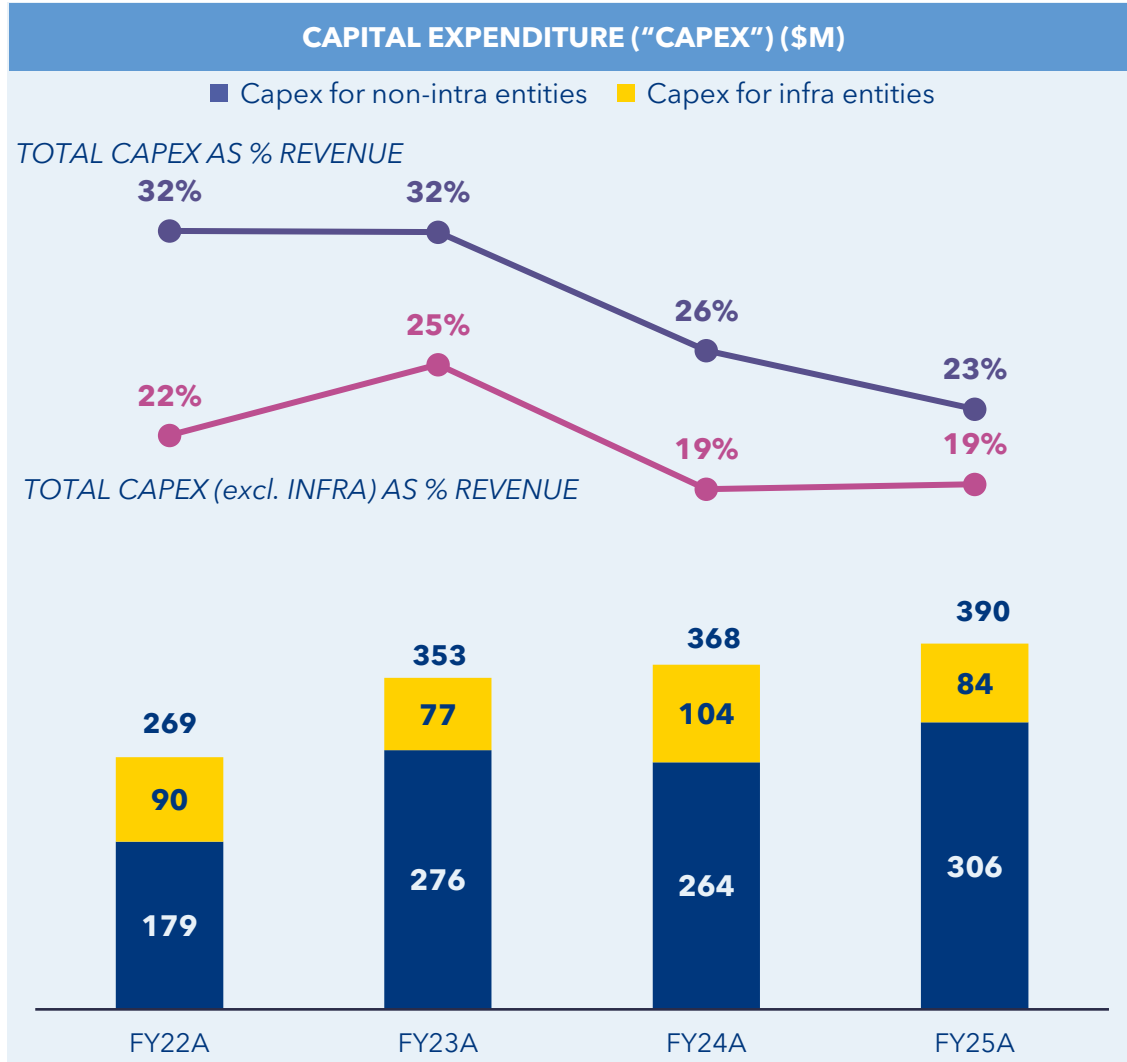
03

Strong organic and inorganic growth since maiden bond issuance



Source: Company information
Note: (1) M&A includes Tanzania, Senegal, Comoros, Wananchi and Digital Retail

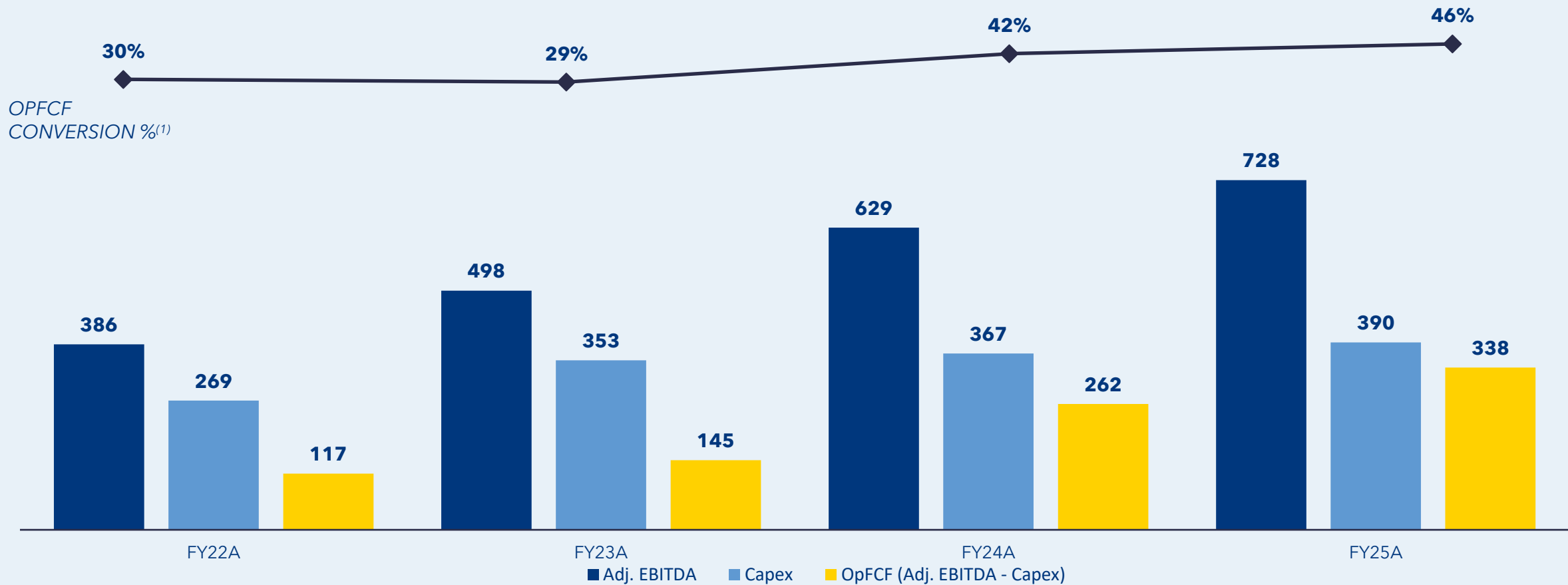
Invested in 4G roll-out to create future proof networks



As 4G coverage completed, our FCF generation is improving significantly



ADJ. EBITDA (\$M), CAPEX (\$M) & OPFCF CONVERSION (%)

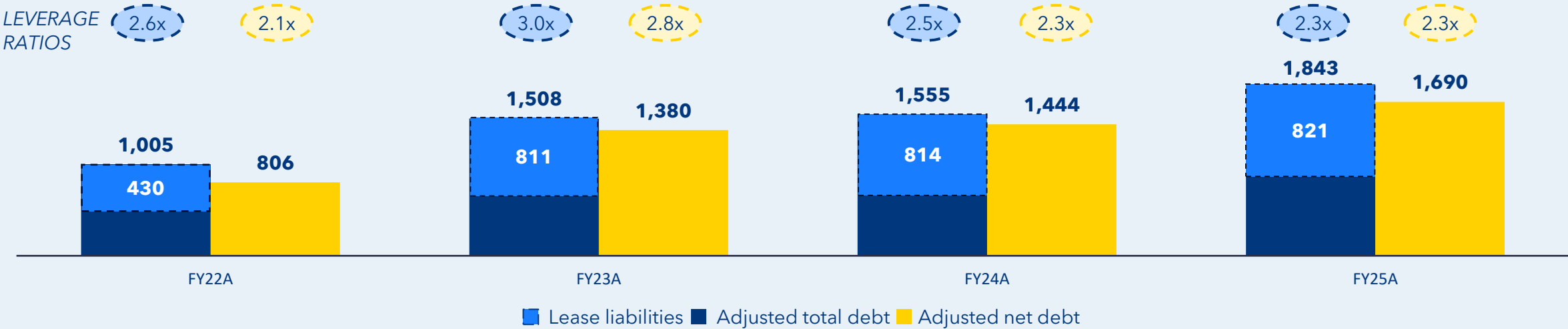


Source: Company information
Note: (1) We define Operating Free Cash Flow ("OPFCF") as Adjusted EBITDA minus capital expenditure

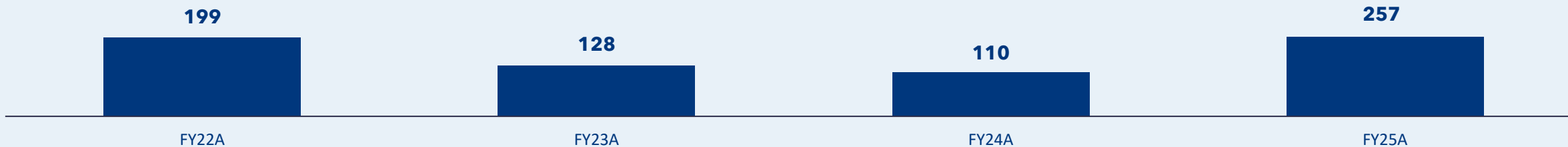
Leverage Remains Well Controlled Despite Significant Growth Investments



GROSS LEVERAGE AND NET LEVERAGE



CASH & CASH EQUIVALENTS (\$M)



Glossary



Important notice

In this presentation, we present certain financial measures of the Group that are not defined in, and thus, not calculated in accordance with International Financial Reporting Standard ("IFRS"), United States Generally Accepted Accounting Practice ("U.S. GAAP") or generally accepted accounting principles in any other relevant jurisdiction.

These include EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin (each as defined below). Because these measures are not standardized, they may not be comparable to other similarly titled measures used by other companies and have limitations as analytical tools and should not be considered in isolation or as a substitute for analysis of our operating results as reported under IFRS.

We do not regard these non-IFRS measures as a substitute for, or superior to, equivalent measures calculated and presented in accordance with IFRS or those calculated using financial measures that are calculated in accordance with IFRS.

Adjusted EBITDA: EBITDA adjusted for: (i) impairment of property, plant and equipment; (ii) loss or (gain) on termination or modification of lease contracts; (iii) share of profit in associates and joint ventures; (iv) loss or (gain) on disposal of subsidiary, associate, or joint venture; (v) loss or (gain) on disposal of property, plant and equipment; (vi) interest income on restricted cash (representing primarily mobile money floats); and (vii) certain other items that management believes are not indicative of the core performance of our business;

Adjusted EBITDA Margin: ratio of Adjusted EBITDA to our revenue, expressed as a percentage;

Adjusted Net Debt: Adjusted Total Debt less cash and cash equivalents (excluding deposits held at banks and bank overdraft) as at the date of the consolidated statement of financial position;

Adjusted Net Debt to Adjusted EBITDA Ratio: Adjusted Net Debt divided by Adjusted EBITDA for a stated period, expressed as a multiple;

Adjusted Total Debt: current and non-current borrowings including capitalized debt issuance costs (excluding the Subordinated Shareholder Loans and loans payable to entities under common control) and lease liabilities as at the date of the consolidated statement of financial position;

Active data users: total number of customers using more than 5 MB of mobile data over a 30-day period;

Active MFS users: total number of mobile financial subscribers that made, received or participated in a Mobile Money Active Event within 30 days. A Mobile Money Active Event is a transaction initiated by a mobile money user, whether or not it is revenue-generating;

Capital Expenditure: cash outflows for the purchases of property, plant and equipment and purchases of intangible assets as stated in the Statement of Cash Flows in the Financial Statements;

Data penetration: the percentage of revenue generating subscribers that are also active data users over a 30-day period;

MFS penetration: the percentage of revenue generating subscribers that are also active MFS users over a 30-day period;

EBITDA: profit or loss for the year, excluding the impact of: (i) tax expense; (ii) finance income; (iii) finance costs; (iv) depreciation of property, plant and equipment; (v) amortization of intangible assets; and (vi) depreciation of right-of-use assets;

Market share: We monitor revenue market share and subscriber market share. Revenue market share is an operator's total revenue as a proportion of the total revenue of all operators in the market. Subscriber market share is the number of an operator's revenue generating subscribers as a proportion of the total number of revenue generating subscribers in the market across all operators;

Owned Towers: Refers to ground-based towers, rooftop towers, and cell-on-wheels supporting wireless telecommunication equipment, and we measure the number of Owned Towers by considering the number of towers which are owned by all consolidated subsidiaries of the Group;

Revenue generating subscribers ("RGS"): revenue generating subscribers over fixed periods, usually a 90-day period at the Group level (a block of which we refer to as an "RGS90"), and one-, seven-, 30- and 60-day periods at the operational level;

Shared Towers: Refers to a subset of Owned Towers, specifically those towers which are owned by companies in our Group which provide passive telecommunications infrastructure services. We measure the number of Shared Towers by considering only those Towers with at least one Tenant at the date of measurement;

Tenancy Ratio: Refers to the average number of Tenants per Shared Tower across our portfolio. The Tenancy Rate is calculated by dividing the number of Tenants in Shared Towers by the number of Shared Towers at the date of measurement;

Tenants: Refers to the number of distinct customer points of presence across our Shared Tower portfolio.



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